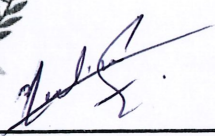


8-2-2019  
M. Nadeem  


# DIRECTORATE OF PROJECTS

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FS/DoP/F/UNDP/1507 (4)

Dated: 07/02/2019

All Participants (List annexed)

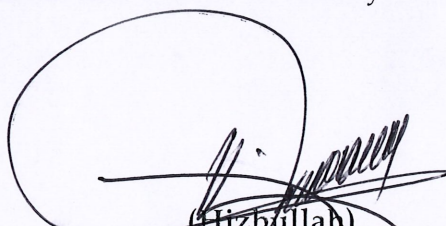
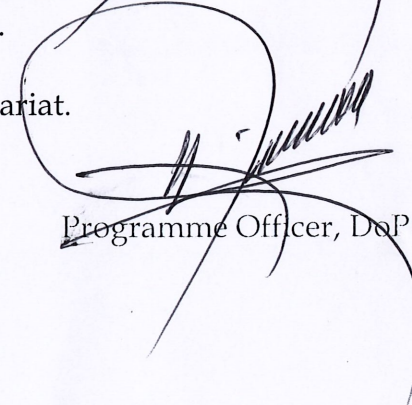
Subject: MINUTES OF 3<sup>rd</sup> PROJECT REVIEW BOARD (PRB) MEETING OF FATA TRANSITION AND RECOVERY PROGRAMME (FTRP)-UNDP

The undersigned is directed to refer to the subject cited above and to enclose herewith the minutes of the subject meeting Co-chaired by Director General Projects, Erstwhile FATA and Country Director, UNDP held on 23rd January, 2019 for information and further necessary action at your end, please.

Cncl: As above.

Copy for information to:

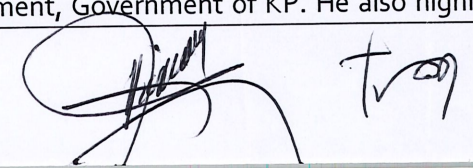
1. PS to Additional Chief Secretary (Dev), Khyber Pakhtunkhwa.
2. PS to Additional Chief Secretary Merged Areas Secretariat.
3. PS to Director General Projects Merged Areas Secretariat.
4. PS to Addl: Director General Projects Merged Areas Secretariat.

  
(Hizbullah)  
Programme Officer, DoP  
7/2/2019  
  
Programme Officer, DoP



## FATA Transition & Recovery Programme: Project Steering Committee meeting

<b>Date:</b> 23 January 2019   <b>Time:</b> 10:00 – 12:00   <b>Venue:</b> 2 <sup>nd</sup> Floor OCHA Meeting Room, Serena Business Complex	
<b>Chair</b>	<b>Chair:</b> Ignacio Artaza, Resident Representative, UNDP Pakistan; <b>Co-Chair:</b> Khalid Ilyas, Director General, Directorate of Project, Government of Khyber Pakhtunkhwa
<b>Participants</b>	<p><b>Government:</b> Khalid Ilyas (DG Projects, Directorate of Project), Ms Sabeen Usman (Deputy Secretary, EAD), Hizbullah (Programme Officer, Directorate of Projects, FATA Secretariat), Hashim Khan (Director Education), Qasim Masood (Coordination Officer, TDP Secretariat)</p> <p><b>UNDP:</b> Ignacio Artaza (Resident Representative <i>a.i.</i>), Aadil Mansoor (Assistant Resident Representative, Crisis Prevention and Recovery Unit), Skye Christensen (Chief Technical Specialist, UNDP), Abdul Haseeb (Programme Manager (a.i.) FTRP), Mustafa Mahmood (Programme Officer, UNDP), Ibrahim Yar (Livelihoods Coordinator, FTRP/UNDP), Sadia Ayesha Hasan (Policy Analyst FTRP/UNDP), Nadir Khan (Civil Military Liaison Officer, FTRP/UNDP), Ms Fouzia Bangash (Education Officer, FTRP/UNDP), Ms Sadia Khalil (Enterprise Development Officer, UNDP, FTRP), Faisal Israr (M&amp;E Officer, FTRP/UNDP)</p> <p><b>UN Agencies:</b> Tariq Talahma, Deputy Head of Office UNOCHA</p> <p><b>Development Partners:</b> Wasim Bari (USAID), Ingeborg Zorn First Secretary (European Union), Sakander Ali (DfID), Honor Flanagan (DfID)</p>
<b>Introduction Remarks</b>	<ul style="list-style-type: none"> <li>▪ Mr Ignacio opened the meeting by thanking everyone for participation in the meeting. He highlighted the objectives of the Project Steering Committee were to take stock of 2018 targets v/s achievements and present the Annual Workplan 2019 for approval.</li> <li>▪ Mr Ignacio gave strategic overview of 2018 achievements. UNDP achieved significant results in ensuring delivery of services to the people with high needs through setting up of infrastructure schemes, schools rehabilitation, economic empowerment and capacity building.</li> <li>▪ Mr. Khalid Ilyas, DG Projects, noted that the Government of KP has prioritized quick impact projects that address the immediate needs of the population in tribal districts. He noted that the Govt is in the process of approving additional resources for the tribal districts and is committed to support the delivery of donor funded projects including FTRP.</li> <li>▪ Mr Khalid emphasized the need for greater coordination among development partners and close consultation with the Planning and Development Department, Government of KP. He also highlighted the</li> </ul>





	<p>need to align projects and resources to be diverted towards Government of Pakistan poverty graduation approach.</p>
<p>Discussion and Decisions</p>	<p>Abdul Haseeb presented the project strategy, resources mobilized so far and key results achieved in 2019. Against the overall ambition of US\$ 120 m, UNDP has so far mobilized \$ 64.13 million and delivered projects worth US \$ 42 from 2015-2018. The project had an initial <u>budget</u> of US\$ 15m for 2018, which was subsequently revised to US\$ 12.175m in <u>consultation with funding agencies</u> and the actual delivery at the end of the year is US\$ 10.620 (88% of the budget). The programme received support from UK-CSSF, UK-DFID, USAID , OCHA-CERF and EU in 2018. A copy of the presentation that provides details on project activities, results and budget is attached.</p> <p>Abdul Haseeb presented the Annual Work Plan and Budget for 2019. Overall budget for the year is US\$ 12.354m and the donors in 2019 include USAID, UK-CSSF, DFID-JP and OCHA-CERF. Government of Japan and Government of Canada have expressed interest to support the livelihoods and education/schools rehabilitation activities, respectively, in 2019-2020. UNDP clarified that the proposed activities under <u>Economic Revitalization Programme (ERP)</u> are in line with the approved work plans and donor agreements and that these activities were <u>endorsed by Erstwhile FATA Secretariat in broader consultation meeting held on 6<sup>th</sup> September, 2018, chaired by Additional Chief Secretary, and represented by TDP Secretariat and other line departments of the erstwhile FATA Secretariat.</u></p> <p><b><u>Discussion and Feedback</u></b></p> <p>DFID: Mr Sakandar Ali highlighted the need to capture the outcomes in the presentation showcasing how the program has made a difference. As this is tax payer money, they would need to know about the results produced. The Theory of Change of FTRP does not clearly capture the assumptions and hence need to be revised. Ms Honor also highlighted the need to report gender wise in all activities in addition to take concrete measures to improve women inclusion.</p> <p>USAID: Mr Wasim mentioned that USAID would like to see an impact of each output rather than achieving numbers. Regarding vocational skills training, USAID emphasized the employability of youth <u>and sustainability of the activities.</u></p> <p>DOP: a) Mr Khalid Ilyas inquired about the approval at the design phase of the interventions, to which Hizbullah confirmed that all project interventions <u>were endorsed in the committee headed by ACS erstwhile FATA and represented by all relevant stakeholders in September, 2018.</u></p> <p>b) Mr Khalid Ilyas suggested that the interventions should be flexible in case any output/targets needs to be revised based on changing dynamics after the merger.</p>

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Economic Affairs Division: Ms Sabeen suggested to coordinate with NAVTEC regarding the skills and livelihoods activities. She also suggested to mobilize the communities on efficient usage of energy and water consumption.

**UNDP response:**

Mr Aadil Mansoor appreciated all members feedback/input on the annual work plan. Regarding the outcomes of the program, UNDP has commissioned results report which is in draft. UNDP will present the key findings to all donors in March/April 2019. Regarding the format of this meeting, the forum reviews progress against AWP therefore the information has been presented in such a manner.

UNDP explained that the program work on a flexible and adaptative strategy. While the overall objectives remain the same, some of the activities/targets can slightly alter in consultation with the donor.

Highlighting the strategic priorities for 2019, Mr Igancio mentioned that UNDP will leverage Govt co-financing for quick impact interventions. The DG welcomed the idea and proposed that UNDP should explore innovative solutions and demonstrate to the government for future partnership.

**Other issues highlighted by UNDP**

Issue	Proposed Approach
Limited women participation in project interventions.	<ul style="list-style-type: none"> <li>• The program will ensure 40% women participation in all interventions. Women specific needs will be identified and addressed.</li> <li>• Recruitment of women staff by UNDP and partners to design and implement women focused activities.</li> </ul>
Restrictions on cash based interventions (Cash for work and business grants)	<ul style="list-style-type: none"> <li>• Change of modality from cash disbursement to business kits.</li> <li>• Establish a working group lead by DG DoP and TDP Secretariat to agree on alternative methodology.</li> </ul>
Delay in implementation of DFID funded Joint Program due to: <ol style="list-style-type: none"> <li>1) Challenge in getting a pool of technically responsive bidders</li> <li>2) Delay in NoC of implementing partners</li> </ol>	<ul style="list-style-type: none"> <li>• UNDP on behalf of the consortium will submit justification for a four months no-cost extension this week.</li> <li>• UNDP and consortium partners to strengthen contingency/ risk management based on lesson learnt.</li> </ul>



Limited number of partners with relevant experience	<ul style="list-style-type: none"> <li>• Establish strategic partnership with key Govt and non-Govt partners.</li> <li>• Invest in training and capacity building of partners on the basis of micro assessments and finding of spot checks.</li> </ul>
FDA data /record keeping issues: E&Y is verifying the records submitted by FDA. Issues identified a) Record keeping b) Verification of beneficiaries c) Change in modality without UNDP approval	<ul style="list-style-type: none"> <li>• Spot check and verification of the beneficiaries by Earnest &amp; Young</li> </ul>
Quality of work in 4 schools in South Waziristan (media report)	<ul style="list-style-type: none"> <li>• Two schools found <u>as per specifications</u> and two were recommended for rehabilitation.</li> <li>• Continued monitoring and follow up with the district government and contractors.</li> </ul>
Institutional changes and coordination after KP- FATA merger	<ul style="list-style-type: none"> <li>• Increase coordination with Govt of KP and the merged department.</li> </ul>

#### Discussion and feedback

Mr. Khalid mentioned that the government is not setting aside the cash-based activities. He emphasized that alternative mechanisms need to be considered to ensure that assistance reaches to the right people. He agreed with UNDP proposal to establish a working group comprising of DOP, TDP Secretariat, UNDP and other relevant partners to look into the details of the cash-based activities and finalize the modality and SOPs for disbursement of business grants.

On the issue of Institutional changes and coordination after KP- FATA, Mr. Khalid mentioned that for avoiding any potential delays in project implementation, DOP working under the leadership of ACS KP will remain the focal department for all interventions in erstwhile FATA. This office will ensure effective and efficient coordination between the government line departments and the donor/development organizations.

On the issue of FDA, the DG suggested for UNDP to write a letter to his office with latest information and issues noted by the third party monitoring /verification. The DG DoP will raise these issues with the Additional Chief Secretary KP and ensure early resolution.



DFID: Honor noted that since the DFID-UN Joint Programme was already extended once, it will be challenging to approve another no cost extension. She suggested that UNDP bilaterally engages with DFID to explore options.

On the issue of delays in issuance of NOCs for implementing partners, affecting the delivery of project activities in 2018, Mr. Qasim informed the forum that Islamic Relief NoC has been cleared by the relevant quarters and will be issued NOC soon through the relevant channel. Other NOCs are in process.

DG DOP suggested that for NOCs that are delayed, UNDP should write a letter to his office and share details of partners whose NOCs are delayed. The DG DoP will take up the issue with relevant quarters for an early response.

**Decisions/Actions**

1. UNDP to organise Project Steering Committee at least twice a year to allow for more frequent progress review and feedback on the project activities and help remove any bottlenecks. (April/May 2019)
2. UNDP to organise a discussion with government and donors/development partners on women's level of participation in project activities and explore ways to improve gender impact. (February/March 2019)
3. UNDP to share the FTRP Results Report provide details on project results that go beyond inputs (disaggregated by gender and by donor) and present it at the next steering committee meeting (April/May 2019).
4. DG DOP to establish a working group to formalise the modality and SOPs for business grants disbursement. In view of the urgency to launch quick impact projects, the working group will aim to finalise its recommendations by March 2019.
5. UNDP and DOP to work closely and increase the visibility of Govt of KP in project activities in order to demonstrate the merger dividends for the citizens of Newly Merged Districts.
6. TDP Secretariat to review the status of NOCs for implementing partners and follow up with relevant authorities to expedite decisions.

**Closing Remarks**

Ignacio Artaza closed the meeting thanking the government and development partners for their participation and positive feedback as it would help in improving UNDP's response under FTRP as well as endorsing the AWP 2019 and noted that the participants' feedback will be taken into account during the implementation.

He thanked the DG DOP and Govt of KP for their commitment and support to UNDP for supporting the recovery and rehabilitation of the Tribal Districts /Newly Merged District of Khyber Pakhtunkhwa.

